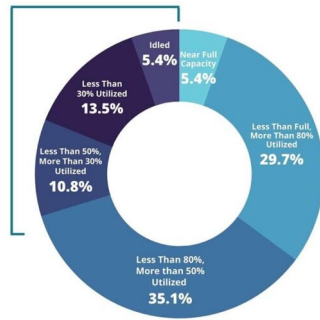


US has capacity to make essential drugs, study finds

October 3 2022, by Jill Young Miller

30% of the U.S. Pharmaceutical Manufacturing Sites Are At Or Less Than 50% Utilization



Credit: Olin Business School

President Joe Biden signed an executive order Sept. 12 to launch a National Biotechnology and Biomanufacturing Initiative, noting the United States relies too heavily on foreign materials and foreign bioproduction. Offshoring of critical industries threatens the nation's ability to access materials such as important chemicals and active pharmaceutical ingredients.

Consider the prescriptions you or your loved ones need for [high blood pressure](#), infections or other ailments. Chances are, no manufacturing source exists in the United States for critical generic drugs or their active ingredients.

In fact, in 2021 the White House sounded the alarm about vulnerabilities in the pharmaceutical supply chain. "The disappearance of domestic production of essential antibiotics impairs our ability to counter threats ranging from pandemics to bio-terrorism," a White House report proclaimed.

Insufficient U.S. manufacturing capacity due to offshoring was largely to blame. But new research from Washington University in St. Louis' Center for Analytics and Business Insights (CABI) at Olin Business School found that the U.S. actually has the capacity to make the nation's most essential

and critical drugs—yet it's mostly sitting idle.

Report fills key data gap

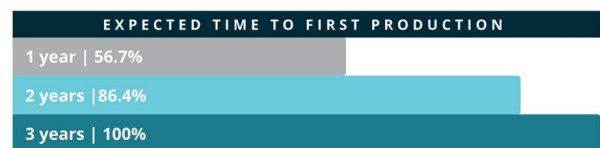
The CABI report "US Generic Pharmaceutical Manufacturer Available Capacity Research Survey" fills a crucial gap in available industry data.

"We addressed of a significant blind spot, which was the understanding of available capacity in the United States to build supply chain resiliency," said Anthony Sardella, author of the CABI report, senior research adviser for CABI and an adjunct lecturer at Olin.

"Our results were quite surprising. Fifty percent of available capacity is not utilized," he said. "The number was stunning."

The Biden administration said Sept. 14 that it will invest more \$2 billion into biotech and biomanufacturing efforts.

57% of the U.S. pharmaceutical manufacturing sites could be at full production within 1 year; 86% at full production within 2 years.



Credit: Olin Business School

30 billion more doses possible

Last year, the generic pharmaceutical industry made headlines when it announced the closure of

several U.S. manufacturing plants. Why? Factors include lower offshore operating costs and labor rates, intense pricing pressure and steadily growing dependence on offshore sources for raw materials.

"How do we account for this incongruity?" Sardella asked. He and his team surveyed 37 U.S. generic pharmaceutical manufacturing sites. They found the sites are producing at just half of their production capacity annually, with an aggregate excess capacity of nearly 50%. In fact, only two of the 37 manufacturing sites are producing at full capacity.

If the sites got up and running, nearly 30 billion additional doses of essential and critical medicines could be produced in the U.S. without the expense and effort of building new manufacturing plants, shortening the time to make generic medicines available from domestic sources, the report found.

In a nutshell, the report recommended the following:

- Repurpose idle sites to enable manufacturing to address shortages, increase supply-chain resiliency and build supplies within 24–36 months.
- Continue current federal funding efforts for advanced manufacturing technologies to reduce production costs, create new workforce opportunities and increase the economic sustainability of U.S. drug manufacturing.

Research aims to foster national policy

Sardella, who focused his research on issues at the intersection of business, government and society, will present the paper's results Tuesday, Oct. 4, at the National Press Club in Washington to provide support for policy considerations and initiatives to strengthen U.S. drug manufacturing sustainability.

CABI's next step is its new paper, in progress, about how to model funding initiatives that lower the risk of adopting advanced [manufacturing](#) technologies, such as continuous-flow chemistry, to boost production.

More information: CABI report (PDF download): [US Generic Pharmaceutical Manufacturer Available Capacity Research Survey](#)

Provided by Washington University in St. Louis

APA citation: US has capacity to make essential drugs, study finds (2022, October 3) retrieved 12 December 2022 from <https://medicalxpress.com/news/2022-10-capacity-essential-drugs.html>

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